# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 HARRIS COUNTY, TEXAS

ANNUAL FINANCIAL REPORT

**DECEMBER 31, 2019** 

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#### INDEPENDENT AUDITOR'S REPORT

Board of Commissioners Harris County Emergency Services District No. 47 Harris County, Texas

We have audited the accompanying financial statements of the governmental activities and major fund of Harris County Emergency Services District No. 47 (the "District"), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Board of Commissioners Harris County Emergency Services District No. 47

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and major fund of the District as of December 31, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual – General Fund be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The supplementary information required by Harris County and the other supplementary information are presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. This information, excluding that portion marked "Unaudited" on which we express no opinion or provide any assurance, has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

McCall Gibson Swedlund Barfoot PLLC Certified Public Accountants Houston, Texas

June 18, 2020

Management's discussion and analysis of Harris County Emergency Services District No. 47's (the "District") financial performance provides an overview of the District's financial activities for the fiscal year ended December 31, 2019. Please read it in conjunction with the District's financial statements.

#### **USING THIS ANNUAL REPORT**

This annual report consists of a series of financial statements. The basic financial statements include: (1) fund financial statements and government-wide financial statements and (2) notes to the financial statements. The fund financial statements and government-wide financial statements combine both: (1) the Statement of Net Position and Governmental Fund Balance Sheet and (2) the Statement of Activities and Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balance. This report also includes required and other supplementary information in addition to the basic financial statements.

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The District's annual report includes two financial statements combining the government-wide financial statements and the fund financial statements. The government-wide financial statements provide both long-term and short-term information about the District's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The Statement of Net Position includes the District's assets, liabilities and, if applicable, deferred inflows and outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating. Evaluation of the overall health of the District would extend to other non-financial factors.

The Statement of Activities reports how the District's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.

#### FUND FINANCIAL STATEMENTS

The combined statements also include fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District has one governmental fund type. The General Fund accounts for resources not accounted for in another fund, property tax and sales tax revenues, operating costs and general expenditures.

Governmental funds are reported in each of the financial statements. The focus in the fund statements provides a distinctive view of the District's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of the District and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. The adjustments columns, the Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position and the Reconciliation of the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balance to the Statement of Activities explain the differences between the two presentations and assist in understanding the differences between these two perspectives.

#### NOTES TO THE FINANCIAL STATEMENTS

The accompanying notes to the financial statements provide information essential to a full understanding of the government-wide and fund financial statements.

#### OTHER INFORMATION

In addition to the financial statements and accompanying notes, this report also presents certain required supplementary information ("RSI"). A budgetary comparison schedule is included as RSI for the General Fund.

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

Net position may serve over time as a useful indicator of the District's financial position. In the case of the District, assets exceeded liabilities and deferred inflows of resources by \$10,362,762 as of December 31, 2019.

The following is a comparative analysis of government-wide changes in net position:

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS** (Continued)

Summary of Changes in the Statement of Net Position Change Positive 2019 2018 (Negative) 10,703,595 Current and Other Assets \$ \$ 8,891,967 \$ 1,811,628 Capital Assets 8,072,251 7,838,755 233,496 2,045,124 **Total Assets** 18,775,846 16,730,722 285,643 Long-Term Liabilities \$ 4,580,378 4,866,021 Other Liabilities 469,113 466,381 (2,732)**Total Liabilities** 5,049,491 5,332,402 282,911 Deferred Inflows of Resources 3,363,593 3,335,643 (27,950)Net Position: Net Investment in Capital Assets 3,206,230 \$ 2,698,113 508,117 Unrestricted 5,364,564 1,791,968 7,156,532 10,362,762 **Total Net Position** 8,062,677 2,300,085

The following table provides a summary of the District's operations for the years ended December 31, 2019, and December 31, 2018.

	Summary of Changes in the Statement of Activities								
		2019	(	Change Positive Negative)					
Revenues:									
Property Taxes	\$	3,284,690	\$	3,304,226	\$	(19,536)			
Sales Tax Revenues		1,737,841		1,819,030		(81,189)			
Other Revenues		197,598		117,075		80,523			
Total Revenues	\$	5,220,129	\$	5,240,331	\$	(20,202)			
Expenses for Services		2,920,044		3,037,397		117,353			
Change in Net Position	\$	2,300,085	\$	2,202,934	\$	97,151			
Net Position, Beginning of Year		8,062,677		5,859,743		2,202,934			
Net Position, End of Year	\$	10,362,762	\$	8,062,677	\$	2,300,085			

#### FINANCIAL ANAYSIS OF THE DISTRICT'S GOVERNMENTAL FUND

The District's General Fund fund balance as of the fiscal year ended December 31, 2019, was \$7,227,681, an increase of \$1,774,285 from the prior year.

#### GENERAL FUND BUDGETARY HIGHLIGHTS

The Board of Commissioners amended the budget during the current fiscal year to reflect more accurate estimates. Actual revenues were \$1,212,550 more than budgeted primarily due to higher than anticipated property tax collections and sales tax collections. Actual expenditures were \$561,735 less than budgeted primarily due to lower than anticipated capital outlay expenditures.

#### **CAPITAL ASSETS**

Capital assets as of December 31, 2019 total \$8,072,251 (net of accumulated depreciation) and include land, buildings and equipment.

Capital Assets At Year-End, Net of Accumulated Depreciation

	2019	Change Positive (Negative)	
Capital Assets Not Being Depreciated: Land and Land Improvements Capital Assets, Net of Accumulated Depreciation:	\$ 724,894	\$ 724,894	\$
Buildings and Improvements	5,480,513	5,701,772	(221,259)
Vehicles and Equipment  Total Net Capital Assets	\$\ 8,072,251	1,412,089 \$ 7,838,755	\$ 233,496

#### LONG-TERM DEBT ACTIVITY

As of December 31, 2019, the District had total notes payable of \$4,866,021. The changes in the debt position of the District during the fiscal year ended December 31, 2019, are summarized as follows:

Notes Payable, January 1, 2019	\$ 5,140,642
Less: Principal Retired	 274,621
Notes Payable, December 31, 2019	\$ 4,866,021

#### CONTACTING THE DISTRICT'S MANAGEMENT

This financial report is designed to provide a general overview of the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Harris County Emergency Services District No. 47, c/o Callegari Law Firm, P.C., 15040 Fairfield Village Drive, Suite 200, Cypress, TX 77433.

#### HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47

# STATEMENT OF NET POSITION AND GOVERNMENTAL FUND BALANCE SHEET DECEMBER 31, 2019

	Ge	eneral Fund	A	djustments		tatement of let Position
ASSETS				(	$\overline{7}$	
Cash	\$	738,022	\$		\$	738,022
Cash with Harris County		792,224			2	792,224
Investments		6,595,542				6,595,542
Receivables:						
Property Taxes		2,066,326				2,066,326
Penalty and Interest on Delinquent Taxes				33,323		33,323
Sales Tax Receivable		273,921		~		273,921
Prepaid Costs		204,237				204,237
Land			1	724,894		724,894
Capital Assets (Net of Accumulated Depreciation)				7,347,357		7,347,357
TOTAL ASSETS	\$	10,670,272	\$	8,105,574	\$	18,775,846
	K			<del>-</del>		_
LIABILITIES						
Accounts Payable	\$	4,560	\$	1=0.010	\$	4,560
Accrued Interest Payable				178,910		178,910
Long-Term Liabilities:				205 642		205 642
Notes Payable, Due Within One Year				285,643		285,643
Notes Payable, Due After One Year				4,580,378		4,580,378
TOTAL LIABILITIES	\$	4,560	\$	5,044,931	\$	5,049,491
DEFERRED INFLOWS OF RESOURCES						
Property Taxes	\$	3,438,031	\$	(74,438)	\$	3,363,593
FUND BALANCE						
Nonspendable: Prepaid Costs	\$	204,237	\$	(204,237)	\$	
Unassigned		7,023,444		(7,023,444)		
TOTAL FUND BALANCE	\$	7,227,681	\$	(7,227,681)	\$	-0-
TOTAL LIABILITIES, DEFERRED INFLOWS OF		_				
RESOURCES AND FUND BALANCE	\$	10,670,272				
RESOURCES IN (B T CIVE BILLINGE	Ψ	10,070,272				
NET POSITION						
Net Investment in Capital Assets			\$	3,206,230	\$	3,206,230
Unrestricted				7,156,532		7,156,532
TOTAL NET POSITION			\$	10,362,762	\$	10,362,762

The accompanying notes to the financial statements are an integral part of this report.

#### HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET TO THE STATEMENT OF NET POSITION **DECEMBER 31, 2019**

Net Change in Fund Balance - Governmental Fund 227,681 Amounts reported for governmental activities in the Statement of Net Position are different because: Capital assets used in governmental activities are not current financial resources and therefore, are not reported as assets in the governmental funds. 8,072,251 Deferred inflows of resources related to property tax revenues and penalty and interest receivable on delinquent taxes for the 2018 and prior tax levies became part of recognized revenue in the governmental activities of the District. 107,761 Certain liabilities are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. These liabilities at year end consist of: Accrued Interest Payable (178,910)Notes Payable (4,866,021)(5,044,931)Total Net Position - Governmental Activities

10,362,762

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED DECEMBER 31, 2019

					Statement of		
	Ge	neral Fund	A	djustments	_	Activities	
REVENUES					0	)	
Property Taxes	\$	3,275,490	\$	9,200	\$	3,284,690	
Penalty and Interest		36,617		(1,621)		34,996	
Sales Tax Revenues		1,737,841				1,737,841	
Miscellaneous Revenues		162,602				162,602	
TOTAL REVENUES	\$	5,212,550	\$	7,579	\$	5,220,129	
EXPENDITURES/EXPENSES		^					
Service Operations:							
District Services-Westlake Volunteer			) ′				
Fire Department	\$	2,325,831	\$		\$	2,325,831	
Accounting and Auditing		25,000				25,000	
Appraisal District Fees		24,450				24,450	
Legal Fees-General	X	32,125				32,125	
Legal Fees-Delinquent Tax Collections		7,878				7,878	
Sales Tax Consultant		12,000				12,000	
Tax Collector Fees		17,655				17,655	
Depreciation				233,397		233,397	
Other		45,615				45,615	
Capital Outlay		466,893		(466,893)			
Debt Service:							
Loan Principal		274,621		(274,621)			
Loan Interest		206,197		(10,104)		196,093	
TOTAL EXPENDITURES/EXPENSES	\$	3,438,265	\$	(518,221)	\$	2,920,044	
NET CHANGE IN FUND BALANCE	\$	1,774,285	\$	(1,774,285)	\$		
CHANGE IN NET POSITION				2,300,085		2,300,085	
FUND BALANCE/NET POSITION -							
JANUARY 1, 2019		5,453,396		2,609,281		8,062,677	
		2,123,370		2,007,201		0,002,011	
FUND BALANCE/NET POSITION -							
<b>DECEMBER 31, 2019</b>	\$	7,227,681	\$	3,135,081	\$	10,362,762	

The accompanying notes to the financial statements are an integral part of this report.

# HARRIS COUNTY EMERGENCY SERIVCES DISTRICT NO. 47 RECONCILIATION OF THE GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2019

Net Change in Fund Balance - Governmental Fund	\$ 1,774,285
Amounts reported for governmental activities in the Statement of Activities are different because:	30
Governmental funds report tax revenues when collected. However, in the Statement of Activities, revenue is recorded in the accounting period for which the taxes are	<b>Y</b>
levied.	9,200
Governmental funds report penalty and interest revenue on property taxes when	
collected. However, in the Statement of Activities, revenue is recorded when penalties and interest are assessed.	(1,621)
Governmental funds do not account for depreciation. However, in the Statement of Net Position, capital assets are depreciated and depreciation expense is recorded in the Statement of Activities.	(233,397)
Governmental funds report capital expenditures as expenditures in the period purchased. However, in the Statement of Net Position, capital assets are increased by new purchases and the Statement of Activities is not affected.	466,893
Governmental funds report loan principal payments as expenditures. However, in the Statement of Net Position, loan principal payments are reported as decreases in long-term liabilities.	274,621
Governmental funds report interest expenditures on long-term debt as expenditures in	
the year paid. However, in the Statement of Net Position, interest is accrued on the long-term debt through fiscal year-end.	10,104
Change in Net Position - Governmental Activities	\$ 2,300,085

The accompanying notes to the financial statements are an integral part of this report.

#### NOTE 1. CREATION OF DISTRICT

Harris County Rural Fire Prevention District No. 47 (the "District") was created on August 14, 1984, as a political subdivision of the State of Texas under the provision of Section 48-d of Article III of the State Constitution in accordance with Title 44, Article 2351a-6 of The Revised Civil Statutes of the State of Texas, responsible for the protection of life and property from fire and for the conservation of natural resources within its boundaries. On September 1, 2003, the District converted to Harris County Emergency Services District No. 47 (the "District"). After the conversion, the District operates pursuant to Section 48-e of Article III of the Texas Constitution and the H & S Code.

Chapter 775 of the Health and Safety Code provides that an emergency services district may provide all of any one of the emergency services included in the code, including fire prevention, firefighting and rescue services, but is not required to perform all emergency services.

The District has entered into a contract with the Westlake Volunteer Fire Department, Inc. to provide the service of fire suppression and extinguishment and certain emergency rescue services within the boundaries of the District (See Note 5).

#### NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as promulgated by the Governmental Accounting Standards Board ("GASB").

The District is a political subdivision of the State of Texas governed by an elected board. GASB has established the criteria for determining whether an entity is a primary government or a component unit of a primary government. The primary criteria are that it has a separately elected governing body, it is legally separate, and it is fiscally independent of other state and local governments. Under these criteria, the District is considered a primary government and is not a component unit of any other government. Additionally, no other entities meet the criteria for inclusion in the District's financial statement as component units.

#### Financial Statement Presentation

These financial statements have been prepared in accordance with GASB Codification of Governmental Accounting and Financial Reporting Standards Part II, Financial Reporting ("GASB Codification").

#### **NOTE 2. SIGNIFICANT ACCOUNTING POLICIES** (Continued)

Financial Statement Presentation (Continued)

The GASB Codification sets forth standards for external financial reporting for all state and local government entities, which include a requirement for a Statement of Net Position and a Statement of Activities. It requires the classification of net position into three components: Net Investment in Capital Assets; Restricted; and Unrestricted. These classifications are defined as follows:

- Net Investment in Capital Assets This component of net position consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvements of those assets.
- Restricted Net Position This component of net position consists of external constraints placed on the use of assets imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulation of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position This component of net position consists of assets that do not meet the definition of Restricted or Net Investment in Capital Assets.

When both restricted and unrestricted resources are available for use, generally it is the District's policy to use restricted resources first.

#### Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities display information about the District as a whole. The District's Statement of Net Position and Statement of Activities are combined with the governmental fund financial statements. The District is viewed as a special-purpose government and has the option of combining these financial statements.

The Statement of Net Position is reported by adjusting the governmental fund types to report on the full accrual basis, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. Any amounts recorded due to and due from other funds are eliminated in the Statement of Net Position.

The Statement of Activities is reported by adjusting the governmental fund types to report only items related to current year revenues and expenditures. Items such as capital outlay are allocated over their estimated useful lives as depreciation expense. Internal activities between governmental funds, if any, are eliminated by adjustment to obtain net total revenue and expense of the government-wide Statement of Activities.

#### NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Fund Financial Statements**

As discussed above, the District's fund financial statements are combined with the government-wide financial statements. The fund financial statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balance.

#### Governmental Funds

The District has one major governmental fund.

<u>General Fund</u> - To account for resources not required to be accounted for in another fund, property tax and sales tax revenues, costs and general expenditures.

#### **Basis of Accounting**

The District uses the modified accrual basis of accounting for governmental fund types. The modified accrual basis of accounting recognizes revenues when both "measurable and available." Measurable means the amount can be determined. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The District considers revenue reported in governmental funds to be available if they are collectible within 60 days after year end. Also, under the modified accrual basis of accounting, expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, which are recognized as expenditures when payment is due.

Property taxes considered available by the District and recorded as revenue include the 2018 tax levy collections during the period October 1, 2018, to December 31, 2019, and taxes collected from January 1, 2019, to December 31, 2019, for the 2017 and prior tax levies. The 2019 tax levy has been fully deferred to meet the District's planned expenditures in the 2020 fiscal year.

#### Cash and Cash Equivalents

Cash and cash equivalents include all amounts in checking accounts, money market accounts, savings accounts and cash with Harris County. All accounts are reflected at cost which the District considers to be fair value.

#### Capital Assets

Capital assets, which include land, buildings and equipment, are reported in the government-wide Statement of Net Position. All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated assets are valued at their fair market value on the date donated. Repairs and maintenance are recorded as expenditures in the governmental fund incurred and as an expense in the government-wide Statement of

#### **NOTE 2. SIGNIFICANT ACCOUNTING POLICIES** (Continued)

Capital Assets (Continued)

Activities. Capital asset additions, improvements and preservation costs that extend the life of an asset are capitalized and depreciated over the estimated useful life of the asset.

#### **Budgeting**

An annual unappropriated budget is adopted for the General Fund by the District's Board of Commissioners. The budget is prepared using the same method of accounting as for financial reporting. The original General Fund budget for the current year was amended. The Budget Comparison Schedule – General Fund – presents the original and revised budget amounts compared to the actual amounts of revenues and expenditures for the current year.

#### Pensions

The District has not established a pension plan as the District does not have employees. The Internal Revenue Service has determined that fees of office received by Commissioners are considered wages subject to federal income tax withholding for payroll purposes only.

#### Measurement Focus

Measurement focus is a term used to describe which transactions are recognized within the various financial statements. In the government-wide Statement of Net Position and Statement of Activities, the governmental activities are presented using the economic resources measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position, financial position, and cash flows. All assets and liabilities associated with the activities are reported. Fund equity is classified as net position.

Governmental fund types are accounted for on a spending or financial flow measurement focus. Accordingly, only current assets and current liabilities are included on the Balance Sheet, and the reported fund balances provide an indication of available spendable or appropriable resources. Operating statements of governmental fund types report increases and decreases in available spendable resources. Fund balances in governmental funds are classified using the following hierarchy:

*Nonspendable*: amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

*Restricted:* amounts that can be spent only for specific purposes because of constitutional provisions, or enabling legislation, or because of constraints that are imposed externally. The District does not have any restricted fund balances.

*Committed*: amounts that can be spent only for purposes determined by a formal action of the Board of Directors. The Board is the highest level of decision-making authority for the District. This action must be made no later than the end of the fiscal year. Commitments may be established, modified, or rescinded only through ordinances or resolutions approved by the Board. The District does not have any committed fund balances.

#### NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus (Continued)

Assigned: amounts that do not meet the criteria to be classified as restricted or committed, but that are intended to be used for specific purposes. The District has not adopted a formal policy regarding the assignment of fund balances and does not have any assigned fund balances.

*Unassigned*: all other spendable amounts in the General Fund.

When expenditures are incurred for which restricted, committed, assigned or unassigned fund balances are available, the District considers amounts to have been spent first out of restricted funds, then committed funds, then assigned funds, and finally unassigned funds.

#### **Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

#### NOTE 3. TAX LEVY

On May 13, 2006, voters in the District approved increasing the tax rate to the maximum statutory limit of \$0.10 per \$100 of assessed valuation to cover fire and emergency medical services. During the year ended December 31, 2019, the District levied an ad valorem tax at the rate of \$0.085 per \$100 of assessed valuation for the 2019 tax year. This resulted in a tax levy of \$3,363,594 on the adjusted taxable valuation of \$3,956,011,768 for the 2019 tax year.

All property values and exempt status, if any, are determined by the appraisal district. Assessed values are determined as of January 1 of each year, at which time a tax lien attaches to the related property. Taxes are levied around October/November, are due upon receipt and are delinquent the following February 1. Penalty and interest attach thereafter.

#### NOTE 4. DEPOSITS AND INVESTMENTS

#### **Deposits**

Custodial credit risk is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District's deposit policy for custodial credit risk requires compliance with the provisions of Texas statutes.

Texas statutes require that any cash balance in any fund shall, to the extent not insured by the Federal Deposit Insurance Corporation or its successor, be continuously secured by a valid pledge to the District of securities eligible under the laws of Texas to secure the funds of the District, having an aggregate market value, including accrued interest, at all times equal to the uninsured cash balance in the fund to which such securities are pledged. At fiscal year end, the carrying amount of the District's deposits was \$738,022 and the bank balance was \$969,787. The District was not exposed to custodial credit risk at year-end.

The carrying values of the deposits are included in the Governmental Funds Balance Sheet and the Statement of Net Position at December 31, 2019, as listed below:

K_	Cash
GENERAL FUND \$	738,022

#### Investments

Under Texas law, the District is required to invest its funds under written investment policies that primarily emphasize safety of principal and liquidity and that address investment diversification, yield, maturity, and the quality and capability of investment management, and all District funds must be invested in accordance with the following investment objectives: understanding the suitability of the investment to the District's financial requirements, first; preservation and safety of principal, second; liquidity, third; marketability of the investments if the need arises to liquidate the investment before maturity, fourth; diversification of the investment portfolio, fifth; and yield, sixth. The District's investments must be made "with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived." No person may invest District funds without express written authority from the Board of Commissioners.

Texas statutes include specifications for and limitations applicable to the District and its authority to purchase investments as defined in the Public Funds Investment Act. The District has adopted a written investment policy to establish the guidelines by which it may invest. This policy is reviewed annually. The District's investment policy may be more restrictive than the Public Funds Investment Act.

#### **NOTE 4. DEPOSITS AND INVESTMENTS** (Continued)

Investments (Continued)

The District invests in TexPool, an external investment pool that is not SEC-registered. The State Comptroller of Public Accounts of the State of Texas has oversight of the pool. Federated Investors, Inc. manages the daily operations of the pool under a contract with the Comptroller. TexPool measures its portfolio assets at amortized cost. As a result, the District also measures its investments in TexPool at amortized cost for financial reporting purposes. There are no limitations or restrictions on withdrawals from TexPool.

The District invests in Texas Cooperative Liquid Assets Securities System Trust ("Texas CLASS"), an external public funds investment pool that is not SEC-registered. Public Trust Advisors, LLC serves as the pool's administrator and investment advisor. The pool is subject to the general supervision of the Board of Trustees and its Advisory Board. Wells Fargo Bank, N.A. serves as custodian for the pool. Investments held by Texas CLASS are priced to market on a weekly basis. The investments are considered to be Level I investments because their fair value is measured by quoted prices in active markets. The fair value of the District's position in the pool is the same as the value of the pool shares. There are no limitations or restrictions on withdrawals from Texas CLASS.

As of December 31, 2019, the District had the following investments and maturities:

Fund and		Maturities of Less Than
Investment Type	Fair Value	1 Year
GENERAL FUND		
Texas CLASS	\$ 3,266,706	\$ 3,266,706
TexPool	3,328,836	3,328,836
TOTAL INVESTMENTS	\$ 6,595,542	\$ 6,595,542

Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. At December 31, 2019, the District's investments in Texas CLASS and TexPool were rated AAAm by Standard & Poor's.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The District considers the investments in Texas CLASS and TexPool to have a maturity of less than one year due to the fact the share position can usually be redeemed each day at the discretion of the District, unless there has been a significant change in value.

#### NOTE 5. CONTRACT FOR FIRE PROTECTION AND RESCUE SERVICES

On January 20, 2005, the District executed a contract for providing fire protection and rescue services with the Westlake Volunteer Fire Department, Inc. (the "Department"). The term of the contract is January 1, 2005, to December 31, 2006. At the conclusion of the initial two-year term, this contract will continue on a year-to-year basis as an "evergreen" contract, subject to termination by either party as provided herein. Under the terms of the contract, the Department agrees to provide fire protection, suppression and emergency services to all the residents and commercial interests in the service area.

The Department agreed to submit a budget indicating proposed operating, capital and debt expenditures at the District's August meeting each year for the District's review and approval. The District agreed to provide periodic payments to the Department based on the approved budgets.

Ownership of all assets of the Department shall remain with the Department during the term of this contract. Responsibility for operating, maintaining, repairing and insuring any facilities by which fire protection and rescue services are provided belongs solely to the Department.

During the current year, the District paid \$2,325,831 to the Department for operating and capital costs.

#### NOTE 6. SALES AND USE TAX

In accordance with Chapter 775 of the Health and Safety Code, the District is authorized to adopt and impose a sales and use tax if authorized by a majority of the qualified voters of the District. The election to adopt a sales and use tax is governed by the provisions of Subchapter E, Chapter 323 of the Tax Code.

On November 3, 2015, the voters of the District approved the establishment and adoption of a sales and use tax of up to a maximum of one percent. On November 19, 2015, the Board set a local sales and use tax of one percent on all applicable sales and uses within the boundaries of the District. During the current fiscal year, the District recorded \$1,737,841 in sales tax receipts, of which \$273,921 was due from the State Comptroller at December 31, 2019.

#### NOTE 7. CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2019:

	J	anuary 1, 2019	Increases	D	ecreases	De	cember 31, 2019
Capital Assets Not Being Depreciated							
Land and Land Improvements	\$	724,894	\$ - 0 -	\$	-0-	\$	724,894
Capital Assets Subject to Depreciation					7		
Buildings and Improvements	\$	6,471,495	\$	\$		\$	6,471,495
Vehicles and Equipment		1,448,729	 466,893				1,915,622
<b>Total Capital Assets Subject to Depreciation</b>	\$	7,920,224	\$ 466,893	\$	- 0 -	\$	8,387,117
Less Accumulated Depreciation							
Buildings and Improvements	\$	769,723	\$ 221,259	\$		\$	990,982
Vehicles and Equipment		36,640	12,138	<u> </u>			48,778
<b>Total Accumulated Depreciation</b>	\$	806,363	\$ 233,397	\$	- 0 -	\$	1,039,760
Total Depreciable Capital Assets, Net of			) '				
Accumulated Depreciation	\$	7,113,861	\$ 233,496	\$	- 0 -	\$	7,347,357
Total Capital Assets, Net of Accumulated Depreciation	\$	7,838,755	\$ 233,496	\$	- 0 -	\$	8,072,251

#### NOTE 8. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; error and omissions; and natural disasters for which the District carries commercial insurance. The District has not significantly reduced insurance coverage or had settlements which exceeded coverage amounts for the past three fiscal years.

#### NOTE 9. PROMISSORY NOTE AGREEMENTS

On October 12, 2011, the District entered into a \$1,215,000 financing note with Government Capital Corporation to finance the construction costs of a new fire station and related equipment. The note bears interest at the rate of 4.50% per annum. The District will make 20 annual payments of \$90,634 beginning February 1, 2012, and ending February 1, 2031.

On November 1, 2012, the District entered into a \$4,000,000 financing note with Government Capital Corporation to finance the construction costs for a new fire station and related equipment. The note bears interest at the rate of 3.85% per annum. The District will make 20 annual payments of \$282,834 beginning February 15, 2013, and ending February 15, 2032.

#### **NOTE 9. PROMISSORY NOTE AGREEMENTS** (Continued)

On October 14, 2014, the District entered into a \$1,500,000 financing note with Government Capital Corporation to finance the construction costs for a new fire station and related equipment. The note bears interest at the rate of 4.057% per annum. The District will make 20 annual payments of \$107,350 beginning February 15, 2015, and ending February 15, 2034.

As of December 31, 2019 the total debt requirements on the notes are as follows:

Fiscal Year		Principal		Interest		Total
2020	\$	285,643	\$	195,175		\$ 480,818
2021		297,110		183,708		480,818
2022		309,039		171,778		480,817
2023		321,449		159,369		480,818
2024		334,360		146,459		480,819
2025-2029		1,884,422		519,670		2,404,092
2030-2033		1,433,998		132,524		1,566,522
	\$	4,866,021	\$	1,508,683		\$ 6,374,704
		-				
Notes Payable	, Janu	ary 1, 2019			\$	5,140,642
Less: Note Pri	ncipal	l Paid				(274,621)
Notes Payable	, Dece	ember 31, 201	19		\$	4,866,021
-					-	
Notes Payable	Due '	Within One Y	'ear		\$	285,643
Notes Payable	Notes Payable Due After One Year					4,580,378
Notes Payable	Dece	ember 31, 201	19		\$	4,866,021

#### NOTE 10. INTERLOCAL AGREEMENT

On October 1, 2017, the District entered into an Interlocal Agreement with Harris County Emergency Service District No. 48 ("ESD No. 48") for installation and use of an antenna system and radio transmitter on the District's radio tower. ESD No. 48 agrees to pay the District \$120 per year to be paid in its entirety on or before the anniversary date of this agreement.

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 REQUIRED SUPPLEMENTARY INFORMATION DECEMBER 31, 2019

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2019

	Origina		Final mended				Variance Positive
	Budge		Budget		Actual 🕖		Negative)
REVENUES	Daage		Juaget		2 Ictuar C	(1	(tegative)
Property Taxes	\$ 2,740,	000 \$ 2	2,740,000	\$ 3	3,275,490	\$	535,490
Penalty and Interest		500	15,500		36,617		21,117
Sales Tax Revenues	830,		1,180,000	A	1,737,841		557,841
Miscellaneous Revenues	14,	500	64,500		162,602		98,102
TOTAL REVENUES	\$ 3,600,	000 \$ 4	4,000,000	\$ 5	5,212,550	\$	1,212,550
EXPENDITURES			) >				
Services Operations:							
District Services-Westlake							
Volunteer Fire Department	\$ 2,320,	143 \$ 2	2,341,143	\$ 2	2,325,831	\$	15,312
Accounting and Auditing	38,	500	38,500		25,000		13,500
Appraisal District Fees	31,		31,200		24,450		6,750
Legal Fees-General	53,	000	53,000		32,125		20,875
Legal Fees-Delinquent Tax Collections					7,878		(7,878)
Sales Tax Consultant		000	12,000		12,000		
Tax Collector Fees		500	12,500		17,655		(5,155)
Debt Service	390,		480,818		480,818		
Other	51,		51,973		45,615		6,358
Capital Outlay	690,	<u>500</u>	978,866		466,893		511,973
TOTAL EXPENDITURES	\$ 3,600,	000 \$ 4	4,000,000	\$ 3	3,438,265	\$	561,735
NET CHANGE IN FUND BALANCE	\$ -0-	\$	-0-	\$ 1	1,774,285	\$	1,774,285
FUND BALANCE - JANUARY 1, 2019	5,453,	396	5,453,396		5,453,396	_	
FUND BALANCE - DECEMBER 31, 2019	\$ 5,453,	396 <u>\$</u> 5	5,453,396	\$ 7	7,227,681	\$	1,774,285

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 SUPPLEMENTARY INFORMATION REQUIRED BY HARRIS COUNTY

**DECEMBER 31, 2019** 

#### HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 COMPUTATION OF NET LONG-TERM DEBT PER CAPITA DECEMBER 31, 2019 (UNAUDITED)

Long-Term Debt at December 31, 2019	\$ 4,866,021
Less: Amount in Debt Service Fund	-0-
Net Long-Term Debt at December 31, 2019	\$ 4,866,021
Estimated District Population	48,000
Net Long-Term Debt Per Capita at December 31, 2019	\$ 101.38

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 LISTING OF THE NUMBER OF EMERGENCY RESPONSES MADE WITHIN AND OUTSIDE THE DISTRICT FOR THE YEAR ENDED DECEMBER 31, 2019 (UNAUDITED)

Number of Emergency Responses made Within the District	3,426
Number of Emergency Responses made Outside of the Dist	trict <u>106</u>
Total Emergency Responses	3,532

#### HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 INSURANCE AND BONDING COVERAGE DECEMBER 31, 2019

	From	Amount	
Type of Coverage	То	of Coverage	Insurer/Name
GENERAL LIABILITY	11/08/19		American Alternative
General Aggregate	11/08/20	\$ 3,000,000	Insurance Corporation
Per Occurrence		1,000,000	20
MANAGEMENT LIABILITY	11/08/19		American Alternative
General Aggregate	11/08/20	\$ 3,000,000	Insurance Corporation
Per Occurrence		1,000,000	
HIRED AND NON-OWNED	11/08/19		American Alternative
AUTOMOBILE LIABILITY	11/08/20		Insurance Corporation
Combined Single Limit Per Accident		\$ 1,000,000	
PROPERTY	11/08/19		American Alternative
Building	11/08/20	\$ 8,012,110	Insurance Corporation
Tower/Antenna		\$ 97,333	
EXCESS LIABILITY	11/08/19		American Alternative
General Aggregate	11/08/20	\$ 4,000,000	Insurance Corporation
Per Occurrence		2,000,000	
PUBLIC EMPLOYEE BLANKET BOND	11/08/19	\$ 100,000	American Alternative
	11/08/20		Insurance Corporation
TREASURER POSITION BOND	11/08/19	\$ 100,000	American Alternative
	11/08/20		Insurance Corporation

#### HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47

#### STATEMENT OF ACTIVITIES -

# WESTLAKE VOLUNTEER FIRE DEPARTMENT, INC. FOR THE YEAR ENDED DECEMBER 31, 2019 (UNAUDITED)

	Gei	neral Fund
REVENUES, GAINS AND OTHER SUPPORT		
Harris County Emergency Services District No. 47	\$	2,258,307
EMS and Fire Service Fees		441,513
Contributions		186,085
EMT-B Class Tuition		17,975
Fund Raiser Income		1,609
Donations, Investment and Miscellaneous Revenues		25,410
TOTAL REVENUES AND OTHER SUPPORT	\$	2,930,899
EXPENSES		
Advertising	\$	903
Accounting/Tax Preparation		8,620
Bunker Gear		117,199
Charitable/Contribution Expenses		2,604
Collection Fees		6,439
Communications		8,989
Debt Service - Note Interest		17,778
Depreciation		196,497
Dispatching Fees		5,147
Dues		7,587
Equipment-Small		12,848
Fuel		15,227
Fuctions		13,589
Incentive Program		594,456
Insurance		129,802
Miscellaneous Operations		164,146
Maintenance and Repairs		181,778
Salaries and Benefits		1,192,860
Public Relations		8,185
Supplies		137,954
Telephone		28,345
Training		121,604
Uniforms		10,803
Utilities		49,212
TOTAL EXPENSES	\$	3,032,572
CHANGE IN NET ASSETS	\$	(101,673)
NET ASSETS - JANUARY 1, 2019		1,860,036
NET ASSETS - DECEMBER 31, 2019	\$	1,758,363

#### HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47

OTHER SUPPLEMENTARY INFORMATION

**DECEMBER 31, 2019** 

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 TAXES LEVIED AND RECEIVABLE FOR THE YEAR ENDED DECEMBER 31, 2019

		Maintenance Taxes				
TAXES RECEIVABLE - JANUARY 1, 2019 Adjustments to Beginning	\$	2,169,654		Q C		
Balance		(50,952)	\$	2,118,702		
Original 2019 Tax Levy	\$	3,211,995				
Adjustment to 2019 Tax Levy		151,599		3,363,594		
TOTAL TO BE						
ACCOUNTED FOR			\$	5,482,296		
TAX COLLECTIONS:	×					
Prior Years	\$	2,044,264				
Current Year		1,371,706		3,415,970		
	)					
TAXES RECEIVABLE -						
DECEMBER 31, 2019			\$	2,066,326		
TAXES RECEIVABLE BY						
YEAR:						
2019			\$	1,991,888		
2018				26,770		
2017				12,960		
2016				8,404		
2015				5,710		
2014 and prior				20,594		
TOTAL			<u>\$</u>	2,066,326		

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 TAXES LEVIED AND RECEIVABLE FOR THE YEAR ENDED DECEMBER 31, 2019

	2019	2018	2017	2016
TOTAL PROPERTY VALUATIONS	\$ 3,956,011,768	\$ 3,706,101,960	\$ 3,533,906,883	\$ 3,275,022,220
TAX RATES PER \$100 VALUATION	0.0850	0.0900	0.094500	0.095786
ADJUSTED TAX LEVY*	\$ 3,363,594	\$ 3,335,643	\$ 3,339,542	\$ 3,137,378
PERCENTAGE OF TAXES COLLECTED TO TAXES		VO		
LEVIED	40.78 %	99.20 %	<u>99.61</u> %	<u>99.73</u> %

<sup>\*</sup> Based on the adjusted tax levy at the time of the audit for the fiscal year in which the tax was levied.

#### HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES GENERAL FUND – FIVE YEARS

					Amounts
		2019	2018		2017
REVENUES			 		
Property Taxes	\$	3,275,490	\$ 3,298,578	\$	3,094,517
Penalty and Interest		36,617	30,577	. (/)	29,953
Sales Tax Revenues		1,737,841	1,819,030		854,283
Miscellaneous Revenues		162,602	 82,272		31,369
TOTAL REVENUES	\$	5,212,550	\$ 5,230,457	\$	4,010,122
EXPENDITURES					
Service Operations:			,*		
Professional Fees	\$	53,003	\$ 71,054	\$	57,668
Contracted Services		66,105	65,546		67,527
District Services-Westlake VFD		2,325,831	2,388,408		1,860,723
Other		45,615	50,783		26,390
Debt Service	X	480,818	480,819		480,818
Capital Outlay	,	466,893	 52,394		1,125,887
TOTAL EXPENDITURES	\$	3,438,265	\$ 3,109,004	\$	3,619,013
NET CHANGE IN FUND BALANCE	\$	1,774,285	\$ 2,121,453	\$	391,109
BEGINNING FUND BALANCE		5,453,396	 3,331,943		2,940,834
ENDING FUND BALANCE	\$	7,227,681	\$ 5,453,396	\$	3,331,943

#### Percentage of Total Revenues

2016	 2015	20	019		2018	_	2017		2016		2015	_
\$ 2,718,033 15,358 462,253	\$ 2,391,140 12,075		62.9 9 0.7 33.3	%	63.0 0.6 34.8	%	77.2 0.7 21.3	%	84.2 0.5 14.3	%	98.9 0.5	%
 30,939	 15,723		3.1		1.6		0.8		1.0		0.6	
\$ 3,226,583	\$ 2,418,938	1	00.0	%	100.0	%	100.0	%	100.0	%	100.0	%
							M					
\$ 58,505	\$ 73,344		1.0	%	1.4	%	1].4	%	1.8	%	3.0	%
57,528	48,542		1.3		1.3		1.7		1.8		2.0	
1,813,645	1,739,123		44.6		45.7		46.4		56.2		71.9	
31,363	54,169		0.9	1	1.0	7	0.7		1.0		2.2	
480,818	480,819		9.2		9.2		12.0		14.9		19.9	
 	 		9.0	V —	1.0		28.1					
\$ 2,441,859	\$ 2,395,997		66.0	% <u> </u>	59.6	%	90.3	%	75.7	%	99.0	%
\$ 784,724	\$ 22,941	• _ (	34.0	% <u> </u>	40.4	%	9.7	%	24.3	%	1.0	%
 2,156,110	 2,133,169											
\$ 2,940,834	\$ 2,156,110											

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 BOARD OF COMMISSIONERS AND CONSULTANTS DECEMBER 31, 2019

District Mailing Address - Harris County Emergency Services District No. 47

c/o Callegari Law Firm, P.C.

15040 Fairfield Village Drive, Suite 200

Cypress, TX 77433

District Telephone Number - 281-304-1230

	Term of	Fees o	f Office for		pense ursements	
	Office	the y	ear ended	for the	year ended	
	(Appointed or	Dece	ember 31,	Decei	mber 31,	
Commissioners	Elected)		2019	2	019	Title
Brian Havran	01/18	\$	4,200	\$	781	President
	12/21					
	(Elected)		X			
John Blanke, Jr.	01/19	\$	1,350	\$	-0-	Vice
	12/20					President
	(Elected)					
Gilberto Porras	01/18	\$	1,500	\$	-0-	Secretary/
	11/21					Record's
	(Elected)					Officer
Sonia Yost	01/18	\$	1,950	\$	874	Treasurer
	12/21					
	(Elected)					
	X .					
Mitch Copeland	01/19	\$	1,200	\$	-0-	Assistant
	12/20					Treasurer/
	(Elected)					Assistant
						Secretary

The limit on fees of office that a Commissioner may receive during a year is set by the Health and Safety Code-Chapter 775. Effective January 1, 2018, a Commissioner is entitled to receive compensation in the same manner and amount as are provided by Section 49.060 of the Texas Water Code, currently \$7,200 per fiscal year. The above fees of office and expense reimbursements are the amounts paid to a Commissioner during the District's current fiscal year.

# HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 47 BOARD OF COMMISSIONERS AND CONSULTANTS DECEMBER 31, 2019

		Fees for the	
		year ended	
		December 31,	
Consultants:	Date Hired	2019	Title
Callegari Law Firm, P.C.	02/26/03	\$ 35,125	General Counsel
McCall Gibson Swedlund Barfoot PLLC	02/28/06	\$ 13,000	Auditor
Harris County Tax Assessor/Collector	Legislative Action	\$ 17,655	Tax Assessor/ Collector
Precision Utility LLC	06/16/15	\$ 12,000	Bookkeeper
Linebarger Goggan Blair & Sampson, LLP	04/24/00	\$ 7,878	Delinquent Tax Attorney
Ginny Valls	09/01/10	\$ 1,320	Recording Secretary
Sales Revenue, Inc.	03/01/16	\$ 12,000	Sales Tax Consulting